Building a Community-University Modeling Partnership

RENEÉ V. WALLACE

FOOD PLUS DETROIT & DOERS CONSULTING ALLIANCE

The makings of the Detroit - MSU modeling partnership

Relationship & Network Building

- □ Champions. Sponsors.
- Collaborators Community Leader, Community members; MSU Staff, Faculty, and Students

Systemic Engagement

- Practices & Tools for Strengthening "Community Engagement"
 - Dialogues
 - Workshop Reviews
 - Faculty Learning Circle
- Engagement of Scholars in Community

Participatory Modeling Conference – Action Learning

- Designed a high-impact, relevant experience for community attendees to introduce to systems thinking and participatory modeling methods
- Create awareness of benefits of modeling and stimulated desire to engage [change management]

Doing Participatory Modeling – The Journey

2015

Pre-Conference – Why Model? Model what? Model how? Design Experience. The Invite. The Workshop.

Conference – Orient. Demonstrate. Do.

Post-Conference – Perceived Benefits of modeling. Commitment and Capacity Conversations. Core Team Development.

2015-2016

Modeling in "Real Time": Urban Livestock Policy Development

Doing Participatory Modeling – The Journey

2016

SESYNC Work Group work session

Modeling in "Real Time": Flint – Trusted Conversations (The Water Crisis)

ICM Conference –

- o Reconvene Community & Rebuild momentum.
- Re-Activate SD of Food Security with shift from Household to Systems Focus.
- o Demonstrate SD of Urban Livestock and Policy Analysis.

Post-Conference –

- Structure: Core Team Development; Project Team Formation
- Training: Participatory Practices & Modeling Methods
- Modeling Initiatives: Urban Livestock; Food Security; Compost Ecosystem, Infrastructure, Economics and Food Waste Ethics; Open Space Planning for Food Systems Developments

Modeling Partnership Initiation How engagement begins

1. Scientist initiation

- Scientist Student Community Leader Community
- Driver: Research
- Community treated as a "lab" and community members as "research subjects"

2. Community Leader initiation

- Community Leader Community Scientist Student
- Driver: Community issue/opportunity
- Scientists and Students are treated as "resources"

3. Collaborative initiation

- Co-leaders Co-laborers
- Complementary drivers Community issue/opportunity "and" Research
- Community-based Participatory Research
- Participants treated as "collaborators"

Ten (10) Partnership Opportunities & Challenges

- □ The "Sweet Spot"
- Orientation & Approach
- **Using Modeling**
- Practices and Tools

- **Capacity and Commitment**
- **Resource Constraints**
- Language and Communications
- **Product Ownership & Use**
- Building the Modeling Community Usability of Products

Opportunities & Challenges Finding the "Sweet Spot"

University	Community
Teaching, Learning, Research, Employment	Initiatives, Development/Improvement
Teaching and Student Learning	Change Initiatives
Scholarly Engagement	Capacity Building Initiatives
Research and Publications	Services Development and/or Improvement
Employment (Eligibility, Promotion, Tenure)	Programs Development and/or Improvement

Opportunities & Challenges Orientation & Approach

Universit	ity Cor	mmunity
Shifting Orientation and Approaches		
From To	"Project Management" "Project Management, Program/Service Management and Infrastructure Development"	
From To	"Problem Solving" – How do we fix this? "Generative Thinking, Creative Tension" – What do we want to create?	
From To	"Deficit" orientation– What we don't have and w "Resourcefulness" orientation – What we do he	

Opportunities & Challenges Using Modeling

University	Community
Explaining what modeling is and how to use modeling to do academic and community work	Understanding what modeling is and how to use modeling to do community work
Guiding selection of appropriate modeling method(s)	Selecting appropriate modeling method(s)
Developing modeling training programs oriented for community learners	Learning in university setting as community learners
Accessible university programs – distance, time of course offerings, costs	Accessibility to university programs – distance, time of course offerings, costs

Opportunities & Challenges Practices and Tools

University	Community
Workshop Guidelines	Dialogue Guidelines
[Modeling building process focused]	[Participant Interaction process focused]
Questions - Framing, Clarification	Questions - Framing, Clarification
Diagrams – technical visual language	Drawings – non-technical visual language
Storytelling – Using stories to communicate research	The Power of Story –
methods	Sharing the Lived Experience (Including the
	Emotional Center), Learning, Documenting, Knowledge Sharing, Reporting
Software – University industry standards (STELLA)	Software – Ease of Use, Affordable
Appropriate/Common technology: Computers	Appropriate/Common technology: Computers
	(limited access), SMART Phones w/Cameras and
	Recording apps

Opportunities & Challenges Building Modeling Community

University	Community
Practice & Transfer modeling knowledge Learn & Assimilate modeling knowledge	Learn & Assimilate modeling knowledge
Learn from community "lived experience" perspectives	Learn from scientific, research, academic perspectives
Respect, seek, welcome local knowledge	Respect, seek, welcome scientific knowledge

Opportunities & Challenges Building Modeling Community

University	Community
Lead Collaborator: Faculty leaders (Scientists, others)	Lead Collaborator: Community leaders
	Community Mobilizers:
	Organizers, Activists, Advocates
Modeling Practices	Participatory Practices
Facilitators, Modelers, Process Evaluators	Impacted Citizens, Facilitators, Process Monitors, Process Evaluators
Scientific Knowledge holders (Experts)	Community Knowledge holders (Experts)
University Researchers	Community Researchers (CBPR)

Opportunities & Challenges Capacity and Commitment

University	Community	
Modeling readiness: Limited # of faculty, staff, students skilled in modeling methods	Participatory Leadership readiness: Limited # of leaders skilled in systems thinking, participatory practices	
Limited # of modelers <i>in the sweet spot NOW</i>	Limited # of staff, volunteers or service providers <i>in sweet spot NOW</i>	
Core Team Development – "Coalition of the Willing"		
Small Beginnings Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has."		

Opportunities & Challenges Resource Constraints

University	Community
Time – Academic Calendar Tenure and Graduation timelines	Time – Daily operations Seasonality of Work
Fundable research & learning	Fundable engagement Fundable planning & implementation
University, Federal & National Funding for university participants; Generally funds secured for community participants is limited (small stipends)	Local Donations, Fundraising & Funding for community participants

Opportunities & Challenges Language and Communications

University	Community
Science & Academic Speak	Community Speak
Translating Science & Academic Speak	Translating Community Speak
Communicate academic context, audiences, needs, desired outcomes, priorities	Communicate community context, audiences, needs, desired outcomes, priorities
Communicate to diverse community audience	Communicate to diverse academic audiences

Opportunities & Challenges Product Ownership & Use

University	Community
Internal policies and processes governing product ownership and use not known and/or clearly defined; may not be in writing	Not aware of university policies and processes governing product ownership and use not known and/or clearly defined
Ownership and use policies and processes not communicated and/or not communicated clearly to community partner; may be verbal only	Ownership and use polices and processes not communicated and/or not clearly communicated by university partner
Agreement on how university partner will use products generated from the project not clearly defined; not clearly communicated to community partner; may not be in writing	Agreement on how community partner will use products generated from the project not clearly defined; not clearly communicated to university partner; may not be in writing

Opportunities & Challenges Usability of Products

University	Community
Formatting of products suitable for university audience	Formatting of products suitable for community audiences – Leaders, staff, policy makers, residents, Seniors, adults, young adults, youth, children
May not be suitable for community audiences	May not suitable for some university audiences

Thank You!!!

Reneé V. Wallace

Food Plus Detroit, Exec. Dir.

Renee@FoodPlusDetroit.org 313-244-2404

Doers Consulting Alliance, CEO

Renee@DoersConsulting.com 313-475-7452